

Adults & Communities Risk Register – September 2020

		Impact				
		1 Insignificant	2 Minor	3 Moderate	4 Major	5 Significant
Likelihood	5 Certain					AC.03
	4 Likely			AC.15, AC.16	AC.01, AC.02, AC.04	
	3 Possible			AC.17, AC.18, AC.19, AC.20, AC.21, AC.22, AC.23	AC.08, AC.09, AC.10, AC.11, AC.12, AC.13, AC.14	AC.05, AC.06, AC.07
	2 Unlikely					
	1 Rare					

Ref	Risk Description	Corporate Risk
AC.01	Market viability IF: Provider services fail, THEN: we will need to manage the transfer of a number of service users in very short timescales, in an already difficult market, with limited capacity.	CRR.53
AC.02	Nursing Capacity IF: the current trends of difficulty in placing in nursing beds due to increased complexity and potentially the impact of Covid continue THEN there will be a further increase in the spend and reduction in capacity of beds available.	CRR.54
AC.03	Access to Health funding (CHC and joint funding) Herefordshire remains in the bottom quartile of cases fully funded meeting CHC eligibility. IF CCG continue to not accept that there are any process or decision making irregularities influencing this trend THEN it remains the fact that ASC are funding above other Local Authorities per 1000 population. Meaning ultimately Herefordshire citizens and the Local Authority potentially are funding Healthcare which should be free to the individual at the point of delivery. Currently the CCG is disputing the Local Authority peer challenge feedback.	CRR.55
AC.04	Discretionary Housing Payment IF the council continues to underspend Discretionary Housing Payment (DHP) by more than 30% annually, THEN: housing solutions for the most vulnerable people (homeless, care leavers etc.) will continue to be limited, pressure on council budgets will increase whilst government grant reduces and scrutiny will increase on the council's homelessness performance and use of resources.	CRR.56
AC.05	Community Hospital IF the proposed redesign of community hospitals leads to beds reductions or closures THEN this could impact the Local Authority financially and on assessment and care capacity.	
AC.06	Social housing providers: IF social housing providers continue to be uncertain about whether supported housing schemes will attract housing benefit funding THEN some stockholding providers will withdraw from existing or proposed new schemes and some providers will decline to bid for procurements of supported housing, leading to loss of accommodation and services to care leavers, ex-offenders and disabled people, and reputational, financial and regulatory damage to the council.	

AC.07	<p>Potential adoption of Covid emergency Care Act Easements:</p> <p>IF Covid emergency easements are re- adopted as they were in the first Covid lockdown. THEN this will impact on Council by ceasing Care Act assessments, ceasing the duty to meet the needs of people who would normally be assessed as eligible for care and support. Ceasing the delivery of a range of commissioned care services.</p>	
AC.08	<p>Market workforce economy</p> <p>IF: the current limited capacity within the social care workforce continues THEN: will there will be an impact on availability of services - this is particularly true of Registered Managers and Nurses</p>	
AC.09	<p>Use of Temporary Accommodation</p> <p>IF: the constraints on the supply of temporary accommodation continues at the same rate THEN this may mean that we are unable to meet our statutory duties under the Housing Act 1986 and Homelessness Reduction Act 2017</p>	
AC.10	<p>Care Home Ratings</p> <p>IF: the increasing trend of care homes with reduced ratings by CQC (to either Inadequate or RI) THEN placing people will be more challenging and these homes will require additional support from our staff</p>	
AC.11	<p>Continuing budget pressures and future of ASC funding</p> <p>IF: There continues to be uncertainty around the future and sustainability of adult social care funding, THEN the risk of not meeting statutory functions increases as does the risk of failure within the reliant social care economy in the county, such as care homes. In addition, the opportunity to re-model the way we provide services is limited</p>	
AC.12	<p>Integrated Sexual Health Service</p> <p>IF the challenge about the the appointment of the new provider - Solutions for Health - as a non NHS provider and new to sexual health services continues THEN it has a potential to discredit the service and cause poor press which is a risk service performance.</p>	
AC.13	<p>NHS Health checks</p> <p>IF performance concerns and concerns about targeting invites are not resolved THEN there is the potential of high risk individuals not accessing prevention and support at an early stage to reduce or resolve potential long term health issues. This risk has been increased because provider is delivering less health checks than previously and appears unable at this point to rectify the position.</p>	
AC.14	<p>Talk Community</p> <p>IF Talk Community is not successful in managing the demands of formal services in the County THEN there will be a huge impact on financial pressure from all services.</p>	
AC.15	<p>Care Home sales:</p> <p>IF there is an Increase number of care homes up for sale due to retirement of ageing local providers. THEN Due to size and other pressures within the sector selling as a care home could be very problematic and therefore bed capacity could reduce over the coming years.</p>	
AC.16	<p>Talk Community and Covid</p> <p>IF there is a second wave of Covid lockdown THEN operational work on Talk Community will focus on community response which may impact on operational delivery.</p>	
AC.17	<p>Demographic & Financial Pressures</p> <p>IF: financial and demographic pressures continue to rise and are not managed THEN: the council would be unable to meet it's statutory obligations in meeting needs, safeguarding and maximising independence for residents</p>	

AC.18	Market Capacity IF: providers withdraw or fail due to increased costs, reduced packages due to reablement Discharge to Assess and a reduction of self funders in particular for Care Homes THEN: package costs are likely to increase for our clients and there will be further pressure on capacity in the market and potential impact on hospital discharges.	
AC.19	ICES IF prescriber engagement and budget mitigation measures do not continue to be effective and also when the re-procurement of ICES is launched THEN there could be a significant overspend of the budget of £1.5m (council share of £525k) and/or also there is significant risk of procurement challenge and associated litigation.	
AC.20	Rising cost of buprenorphine IF the cost of buprenorphine continues to rise THEN this will impact on Addaction's prescribing budget.	
AC.21	Citizen Young People restructure IF the recruitment process currently underway fails then the reduced staff team will continue to offer core support within the foyers for an extended period of time from 6th January 2020 to beyond early February 2020.	
AC.22	Housing under "everyone In" arrangements As part of the Central Government response to the coronavirus the Minister for Local Government and Homelessness required on 26 March that rough sleepers and other vulnerable homeless people were supported into appropriate accommodation with immediate effect. Herefordshire Council have been housing between 66 and 72 people under these arrangements. Much of the cost of this accommodation can and will be recouped by Housing Benefit claims, but current analysis suggest that a shortfall of around £15,000 per week remains where housing benefit cannot be recouped	
AC.23	The Integrated Sexual Health Service The service has identified additional costs were incurred in mobilising the service and have requested additional funding and/or access to available business grants.	